HAYDEN
Resiliency Project



APA Colorado Planning Award Nomination 2026
Resilience, Sustainability, and Environmental Design Award

Hayden, Colorado

Resiliency Project

Hayden COLORADO · brendle GROUP · Texas A&M AgriLife Extension · Zenobia Consultants · CLARION



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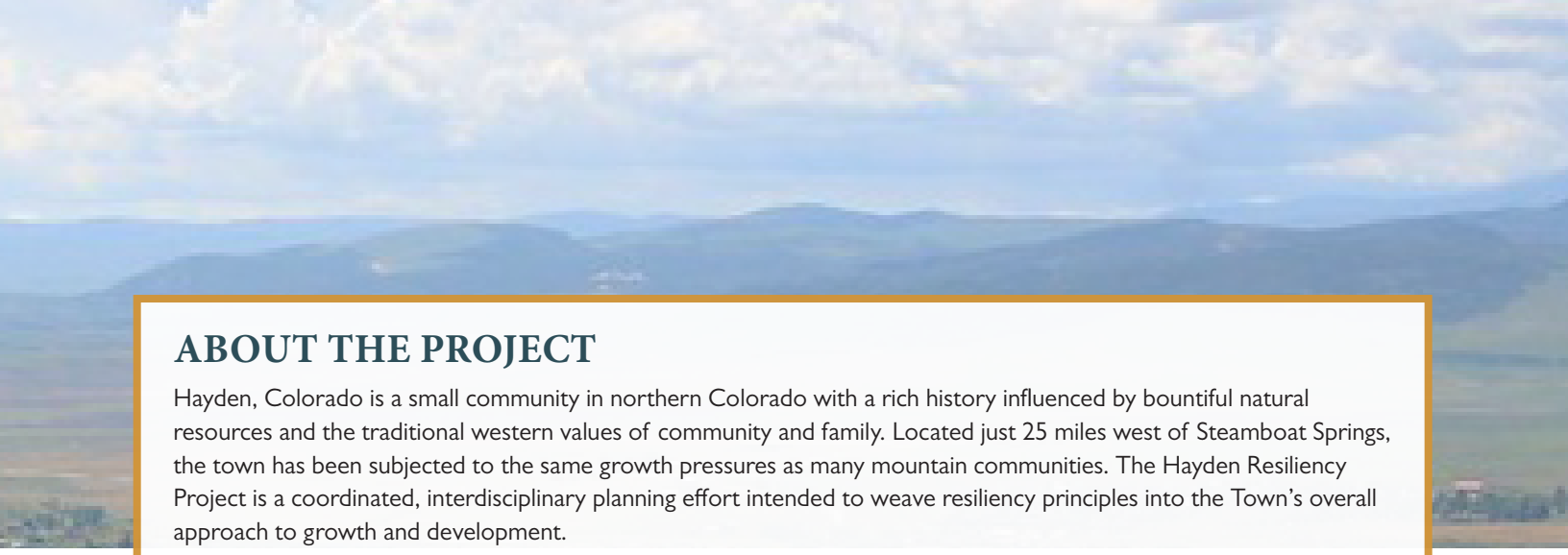
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WEBSITE LINK:

https://www.haydencolorado.com/175/Hayden-Resiliency-Project



ABOUT THE PROJECT

Hayden, Colorado is a small community in northern Colorado with a rich history influenced by bountiful natural resources and the traditional western values of community and family. Located just 25 miles west of Steamboat Springs, the town has been subjected to the same growth pressures as many mountain communities. The Hayden Resiliency Project is a coordinated, interdisciplinary planning effort intended to weave resiliency principles into the Town's overall approach to growth and development.

The project represents a holistic approach to understanding and managing development in ways that can help guide the impacts of rapid growth on a small community, with a focus on environmental resilience, infrastructure development, community health, and financial stability. The project includes four core components:

- **Development Code Update.** The Hayden Development Code, which includes the Town's land use and subdivision regulations, is a key tool for implementing the Hayden Forward Master Plan (2020) and associated policy documents adopted by the Town. Prior to drafting any updates to the Development Code, the project team assessed the existing regulations to identify opportunities to update zoning districts, improve user-friendliness, address resiliency and infrastructure standards, encourage affordable housing, and ensure compliance with updated local, state, and federal laws. Edits to the Development Code were then prepared by the project team in close coordination with Town staff, the project Working Group, topic-specific stakeholder groups, and the community. The updated Development Code is anticipated to move into the adoption process in June and July of 2026.
- **Financial Growth Impact Model.** The Financial Growth Impact Model is a tool for the Town to better understand the fiscal impacts of current and future development. Using property tax rolls, parcel geodata, retail sales tax revenue, infrastructure information, and land use data, the Texas A&M Agrilife Extension developed a mapped model that illustrates the revenue and cost footprint of each parcel in Hayden, enabling the Town to evaluate the return on investment (ROI) for different development types and scenarios. An Excel-based financial impact calculator was created to allow the Town to assess future projects.
- **Environmental Resiliency Review.** The Environmental Resiliency Review focused on helping the Town better understand and prepare for environmental risks and vulnerabilities. Led by Brendle Group, the environmental resiliency review identified current and future hazards (such as flooding, wildfire, and extreme weather events) and assessed how climate change may intensify these risks. This portion of the project included a Risk and Vulnerability Assessment using existing data sources like the Routt County Hazard Mitigation Plan, FEMA's National Risk Index, and other tools. This work culminated in the creation of a Risk and Vulnerability Assessment Report, which identified mitigation strategies tailored to the assessed vulnerabilities and prioritized by resilience impact, urgency, and feasibility to support Hayden's long-term environmental resilience.
- **Community Health Assessment and Action Plan.** The Community Health Assessment and Action Plan (CHAAP) is a comprehensive and community-driven strategy to enhance health outcomes and resilience in the Town. Led by Clarion Associates, this process was designed to build community ownership of the plan and ensure it is rooted in the lived experience and aspirations of Hayden residents. The CHAAP was created by collecting and analyzing local health data, reviewing existing Town policies, and conducting structured interviews with key stakeholders to identify health infrastructure gaps, current assets, and opportunities for improvement. These data inputs were then combined with public feedback related to community health priorities, vision, and resource needs to develop the CHAAP, which outlines actionable strategies, collaboration opportunities, and a long-term vision for community health in Hayden.

ORIGINALITY AND INNOVATION

The Hayden Resiliency Project represents an innovative and highly integrated approach to resilience planning for a small, rural community. Rather than addressing hazards, infrastructure, public health, fiscal impacts, and land use as separate initiatives, Hayden advanced multiple planning efforts in tandem so that each element could help inform and strengthen the others. This structure moves beyond traditional hazard mitigation planning by recognizing that community resilience is not shaped by any one issue alone and requires looking at natural hazards alongside the broader systems that support everyday health, safety, and quality of life.

The project builds upon established best practices while adapting them to Hayden's specific context. Best practices incorporated into the effort include:

- Vulnerability assessment methodologies;
- Integration with the Routt County Hazard Mitigation Plan;
- Health in All Policies frameworks;
- Social determinants of health principles;
- Hazard-based infrastructure assessments; and
- Combining environmental risks with community health outcomes and development decisions, creating a more holistic understanding of vulnerability.

One particularly innovative element was the project's facility- and infrastructure-specific risk assessment methodology. Rather than relying solely on generalized hazard mapping, the Environmental Resiliency Review evaluated Hayden's critical facilities and infrastructure using a customized framework based on vulnerability (exposure and sensitivity) and adaptive capacity. The process considered facility characteristics such as emergency functions, occupancy, utility dependencies, backup power availability, operational redundancy, and emergency procedures to identify where investments would provide the greatest resilience benefits.

The project also introduced innovative implementation strategies that address multiple hazards simultaneously and generate co-benefits during both everyday operations and emergency conditions. Examples include:

- Integrating resilience directly into development regulations through adoption of natural areas and resource protection standards for floodplains, wetlands and water bodies, steep slopes, wildfire, and wildlife habitat, and enhanced utility capacity considerations to ensure future growth reduces rather than compounds risk.
- Coordinating resilience strategies with future funding opportunities by aligning recommendations with the Routt County Hazard Mitigation Plan, thereby increasing eligibility for federal hazard mitigation funding.
- Transforming the Hayden Center, the Town's community center, into a year-round Community Resilience Hub that can function as a FEMA shelter, emergency operations center, cooling and warming center, communication hub, and resource distribution center during emergencies while also serving residents through everyday recreation, childcare, and community programming.

ENGAGEMENT

Collecting and incorporating feedback from a variety of residents and stakeholders was critical to the success of the Hayden Resiliency Project. Community engagement was consistent and accessible throughout the process. The project website served as a central information hub and document library, with Working Group presentations, meeting recordings, active draft documents, and opportunities for input posted for public reference throughout the process.

The project was guided by a Working Group consisting of a range of community representatives with local expertise, community knowledge, and project-relevant experience. The Working Group members shared their insights on each of the four components of the Hayden Resiliency Project, providing critical feedback on how various aspects will work (or not work) in the context of Hayden. Additionally, the team held multiple public work sessions of the Planning Commission and Town Council, stakeholder focus groups, and one-on-one conversations with local experts in a variety of fields including public works, engineering, emergency management, public health, healthcare, human services, parks and recreation, schools and youth services, food access, environmental health, and other community services.

Outreach strategies were adapted to meet the needs of a small community, including tabling at community events such as Hayden Daze and the Harvest Festival, as well as a "Cookies with Council" event. These efforts were bolstered by several online input opportunities. Feedback gathered through these efforts directly shaped recommendations in the CHAAP and changes to the Development Code. For example, public input raised concerns about the relationship between new development and existing neighborhoods, including building height, building setbacks, and how to best transition overall development scale between residential and nonresidential areas. Those concerns are reflected in Development Code standards addressing residential transitions, building massing, setbacks, buffering, screening, lighting, and site design. Input related to health, childcare, transportation, food access, parks and community gathering spaces, mental health, and access to medical services informed CHAAP recommendations focused on healthcare access, telehealth, behavioral health, local food systems, family support, recreation, and community-wide communications.

INTEGRATION

The project was intentionally designed to build upon adopted plans and initiatives rather than duplicating previous work. The Environmental Resiliency Review, CHAAP, and Development

Code update were developed to complement and strengthen efforts already completed or underway, including the Hayden Forward Master Plan, Routt County Hazard Mitigation Plan, Routt County Public Health Improvement Plan, and Routt County Climate Action Plan. Project recommendations were coordinated with these efforts to ensure consistency and identify opportunities for shared implementation.

Integration occurred not only at the policy level, but also throughout the planning process itself. The project team coordinated directly with the consultants preparing the Routt County Hazard Mitigation Plan update to align environmental risk assessments and resilience strategies. Recommendations identified through the Hayden Resiliency process were incorporated into the broader county framework so that they could simultaneously advance Hayden priorities while strengthening regional resilience and improving eligibility for future hazard mitigation funding opportunities.

Importantly, the Hayden Resiliency Project supports broader community and regional needs beyond municipal boundaries. Hayden serves as a regional hub for portions of western Routt County and supports important recreation, agricultural, and economic functions throughout the Yampa Valley. The project therefore addresses resilience issues that extend beyond town limits, including wildfire risk, watershed protection, healthcare access, and emergency response coordination. Strategies such as strengthening regional emergency coordination agreements and improving critical infrastructure resilience create benefits for neighboring communities as well as Hayden residents.

Other jurisdictions can adapt the Hayden approach by using resilience planning as a coordinating tool that connects existing plans, active projects, public input, and development regulations into a shared implementation strategy. Rather than starting from scratch, communities can identify where hazards, infrastructure, public health, land use, fiscal impacts, and regional partnerships overlap, then use that information to update local policies, development regulations, engineering standards, capital planning, and other intergovernmental coordination efforts. By creating a framework that aligns local goals with regional priorities and links existing plans into a cohesive strategy, the Hayden Resiliency Project establishes an approach to resilience planning that is both community-specific and broadly replicable.

ECONOMIC IMPACTS

The Hayden Resiliency Project represents a strategic investment in long-term economic resilience by identifying actions that reduce future costs, improve operational efficiency, and strengthen the Town's ability to withstand environmental, infrastructure, and economic disruptions. Rather than approaching resilience as a cost burden, the project reframes resilience investments as opportunities to avoid future losses while creating multiple community benefits. Through its integrated structure, the project leverages partnerships and positions Hayden to pursue diverse funding sources that can support implementation over time. Specifically:

- The Financial Impact Model and Calculator gives Hayden a practical tool for understanding the fiscal impacts of current and future development. By mapping the revenue and cost footprint of each parcel and evaluating return on investment for different development types and scenarios, the tool helps the Town make more informed decisions about land use, infrastructure, and service delivery. The Excel-based calculator also allows Hayden to evaluate future projects over time, update key assumptions as conditions change, and better align development decisions with long-term fiscal sustainability.
- The Environmental Resiliency Review was developed in coordination with the Routt County Hazard Mitigation Plan update so that identified strategies could be incorporated into the county framework and become eligible for future federal hazard mitigation funding opportunities. This coordination creates a pathway to leverage external funding sources and reduce the financial burden on local taxpayers.
- The CHAAP serves as an important implementation and decision-making tool that can guide future investments and catalyst community investment. The CHAAP creates a valuable platform for pursuing grants and other funding opportunities by documenting community needs, demonstrating stakeholder support, and identifying clear implementation priorities—elements frequently required by funding agencies.

Instead of waiting to respond after a disruption occurs, the project identifies actions Hayden can take now to lower future repair costs, reduce service interruptions, and limit the financial strain on residents, businesses, and the Town. Examples include:

- Updating development and subdivision regulations so new growth is located, designed, and served in ways that reduce future costs related to hazard exposure, emergency access limitations, infrastructure gaps, and inefficient service delivery.
- Requiring drought-resistant and Firewise landscaping that reduces long-term outdoor water demand, lowers utility costs, reduces wildfire risk, and decreases future maintenance requirements for residents and businesses.
- Improving utility and infrastructure resilience through backup systems, redundancy measures, and emergency preparedness investments that reduce service interruptions and associated economic losses.
- Improving connections to essential services before an emergency occurs to ensure that the Town can help residents avoid costly emergency intervention, missed work, transportation barriers, or other unmet basic needs during periods of disruption.

Together, these strategies help Hayden shift from reactive spending to proactive risk reduction.

EFFECTIVENESS AND RESULTS

The Hayden Resiliency Project strengthened community resilience by giving the Town a coordinated set of implementation tools.

	DEVELOPMENT CODE	FINANCIAL IMPACT MODEL	ENVIRONMENTAL RESILIENCY REVIEW	CHAAP
Benchmarks for Success	Updated regulations to address infrastructure capacity, natural resource protection, stormwater management, snow storage, and sustainable landscaping through clear and objective processes.	Mapped revenue, cost, land use, infrastructure, and ROI information to evaluate the fiscal impacts of different development patterns.	Identified Hayden's primary hazards, evaluated critical facilities and infrastructure, and prioritized strategies based on impact, urgency, and readiness.	Identified community health needs and action areas related to healthcare access, behavioral health, food access, recreation, communication, and community support systems.
Impact on Residents	Helps ensure growth is safer, better served by infrastructure, more compatible with existing neighborhoods, and less likely to create future public costs or hazards.	Helps the Town make growth and development decisions that protect public resources and reduce the risk of future infrastructure or service cost burdens.	Helps protect essential services such as water, wastewater, emergency response, shelter space, communications, and transportation during severe weather, flooding, wildfire, and water shortages.	Helps residents connect to services earlier and strengthens the Town's ability to protect public health, reduce risk, and support recovery and well-being before, during, and after disruptive events.
Resilience Outcomes	Embeds resilience into day-to-day development decisions so future development reduces risk instead of adding to it.	Gives staff a tool to evaluate future development proposals and align land use decisions with long-term fiscal sustainability.	Gives Hayden a prioritized action plan for infrastructure upgrades, emergency coordination, backup power, drainage improvements, and future hazard mitigation funding	Creates a shared health roadmap that can guide grant applications, partnerships, budgeting, and future policy decisions.

While many physical improvements will occur over time, the project has already produced measurable outcomes by improving coordination, increasing understanding of local vulnerabilities, and establishing a roadmap that positions Hayden to make more informed decisions rooted in resiliency moving forward.

Hayden
COLORADO

May 27, 2026

Colorado Chapter of the American Planning Association
APA Colorado Awards Committee

To the members of the Committee,

On behalf of the Town of Hayden, I am writing to express my enthusiastic support for the nomination of the Hayden Resiliency Project for recognition by the Colorado Chapter of the American Planning Association.

This project represents a major milestone in Hayden's planning efforts and is a strong example of interdisciplinary, forward-thinking policymaking and regulatory work. Rather than approaching resilience through a single initiative or isolated policy change, the Town has embraced an integrated strategy that weaves resiliency principles into multiple aspects of community development.

What makes this project particularly noteworthy is its holistic framework. The Resiliency Project recognizes that true resilience requires addressing environmental, infrastructural, and economic components of our town to create a coordinated system that works together to support long-term community stability. Through the integration of the Environmental Resiliency Review, Public Works Studies, Financial Growth Impact Model, Community Health Assessment and Action Plan, and the Development Code Update, the Town has created a roadmap for sustainable growth management and quality of life improvements.

The Resiliency Project demonstrates a remarkable depth of collaboration across disciplines, agencies, and community interests. By aligning infrastructure planning, fiscal analysis, environmental considerations, public health initiatives, and land use regulations, the project establishes a model for how small communities can thoughtfully prepare for new development while preserving community character and enhancing long-term resilience.

It also provided our community with an opportunity to engage in meaningful dialogue about growth, change, and the future of the Town. The initiative included numerous public input opportunities ranging from focused stakeholder meetings to public work sessions with the Town Council and Planning Commission. Staff and project team members also engaged residents at popular community events and provided multiple online comment forms to provide feedback on the various aspects of the project.

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Rather than avoiding complex topics, such as infrastructure capacity and community character, the process encouraged thoughtful discussion grounded in transparency and shared community values.

The Hayden Resiliency Project embodies the intent of the Resilience, Sustainability, and Environmental Design Award by advancing communitywide planning that increases the Town's ability to better prepare for and adapt to future stressors.

Thank you for considering this nomination. We are proud of the work that has been done and believe it represents an outstanding contribution to resilient and sustainable community planning in Colorado.

Ryan Banks
Mayor
Town of Hayden

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APA Colorado Resilience, Sustainability, and Environmental Design Award

Re: Letter of Support for the Hayden Resiliency Project

To the APA Colorado Awards Committee,

I am pleased to provide this letter in support of the Hayden Resiliency Project and its nomination for the Resilience, Sustainability, and Environmental Design Award. As the Fitness and Wellness Director for the Town of Hayden and manager of the Hayden Center, I had the opportunity to participate in the Resiliency Project as a member of the project Working Group. Throughout the process, I worked alongside Town staff, consultants, residents, and community partners to review materials, provide feedback, and help shape a plan that truly reflects the unique needs and values of Hayden.

What makes this project especially impactful is the way it connects community health, resiliency, and future development into one coordinated vision for Hayden's future. I particularly appreciate the Community Health Assessment and Action Plan (CHAAP) component of the project, which takes a thoughtful and proactive approach to improving quality of life for residents of all ages.

Rather than viewing health as a standalone issue, the CHAAP recognizes the important role that housing, recreation, transportation, environmental quality, healthcare access, social connection, and economic opportunity all play in long-term wellbeing. This integrated approach reflects a strong understanding of what rural communities need to remain healthy, resilient, and connected as they grow and evolve.

From my perspective overseeing fitness and wellness programming at the Hayden Center, I especially value the project's emphasis on creating opportunities for residents to connect in healthy and meaningful ways. The plan builds on Hayden's existing strengths — including access to recreation, open spaces, strong community relationships, and a collaborative spirit — while also identifying realistic and forward-thinking opportunities to improve physical activity, mental health support, healthcare access, youth wellness, and healthy aging.

The planning process itself was also highly collaborative and community-centered. The Working Group brought together a wide range of perspectives, and the project team consistently prioritized meaningful community feedback throughout development of the plan. In addition, the CHAAP incorporated input gathered through focus groups with regional healthcare and community partners, helping ensure the recommendations are both visionary and grounded in the realities of our region.

What stands out most about the Hayden Resiliency Project is that it goes beyond a traditional planning effort. By integrating the CHAAP with the Development Code Update and environmental resilience planning, Hayden is creating a truly interdisciplinary framework for long-term sustainability and resiliency. That level of coordination is ambitious for a rural community of Hayden's size and demonstrates strong leadership, collaboration, and innovation.

I believe the Hayden Resiliency Project represents an outstanding example of how rural communities can thoughtfully prepare for future growth while strengthening public health, community connection, and overall resiliency. I respectfully encourage the Colorado Chapter of the American Planning Association to recognize this important work through the Resilience, Sustainability, and Environmental Design Award.

Thank you for your consideration.

Sincerely,

Holly Harris

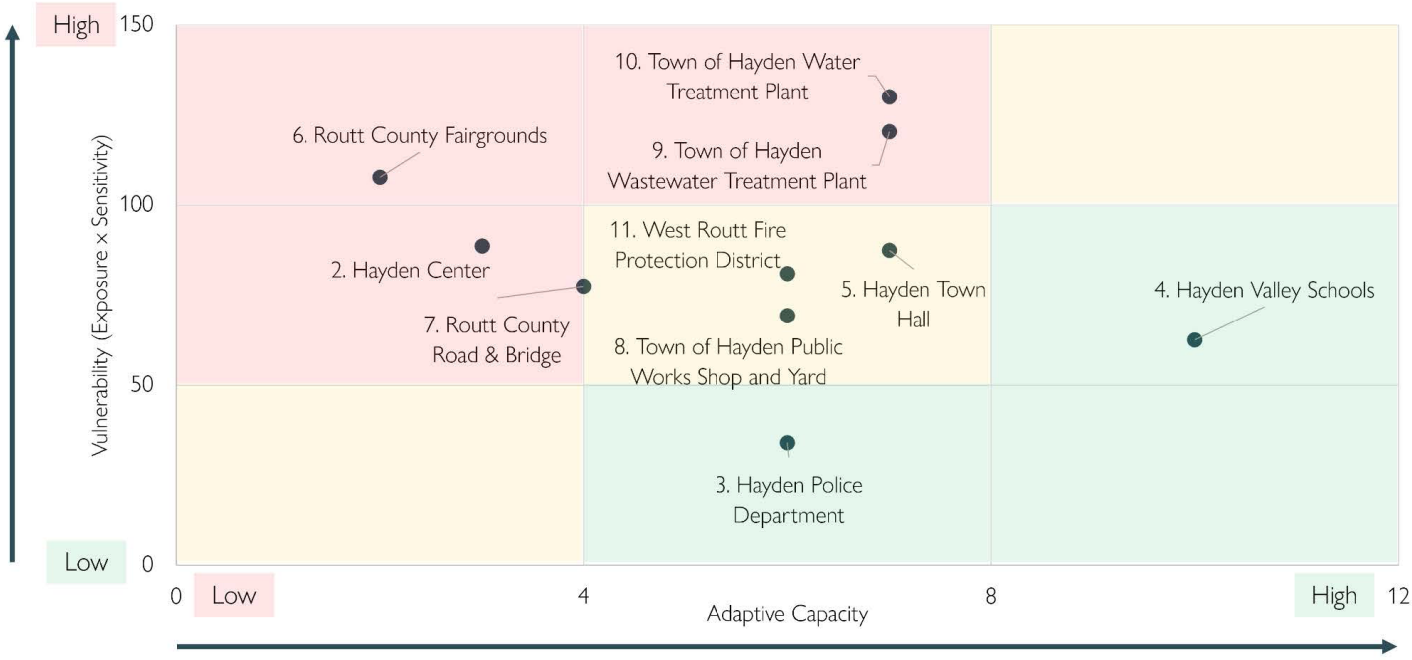
Holly Harris
Fitness and Wellness Director
Town of Hayden

PROJECT IMAGES: ENVIRONMENTAL RESILIENCY REVIEW

Consultant and student teams conducted site visits and interviews at critical facilities to assess vulnerabilities and inform resilience strategies.



The matrix shows which critical facilities are most vulnerable to environmental hazards and which are better prepared to adapt during emergencies.



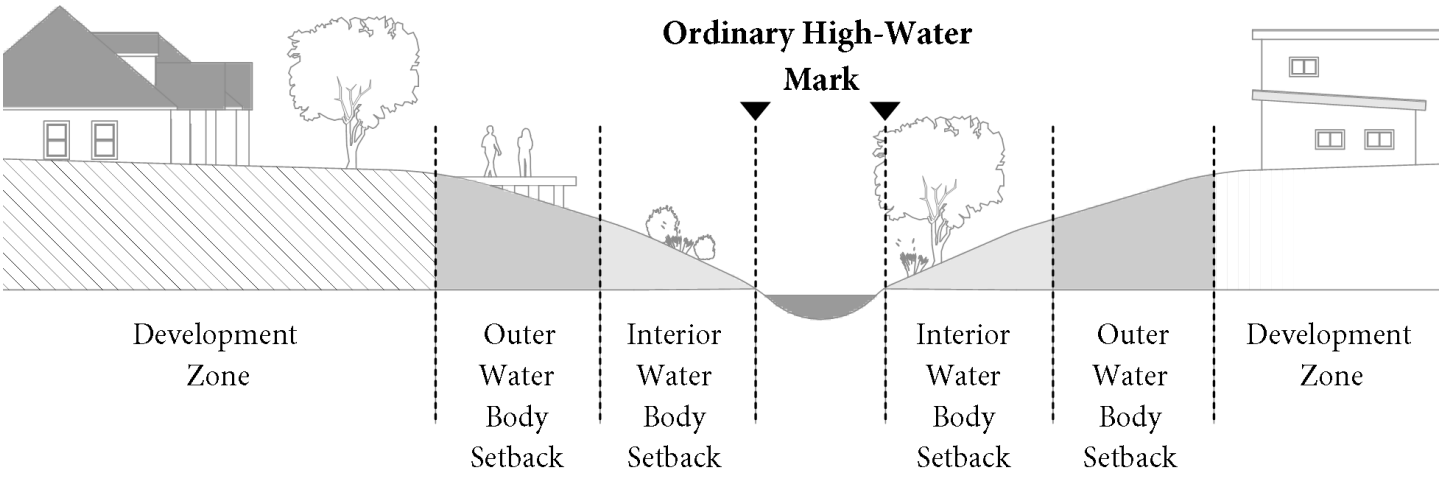
PROJECT IMAGES: COMMUNITY OUTREACH

CU students gathered resident feedback at Hayden Daze, asking community members to imagine what a more resilient Hayden could look like.



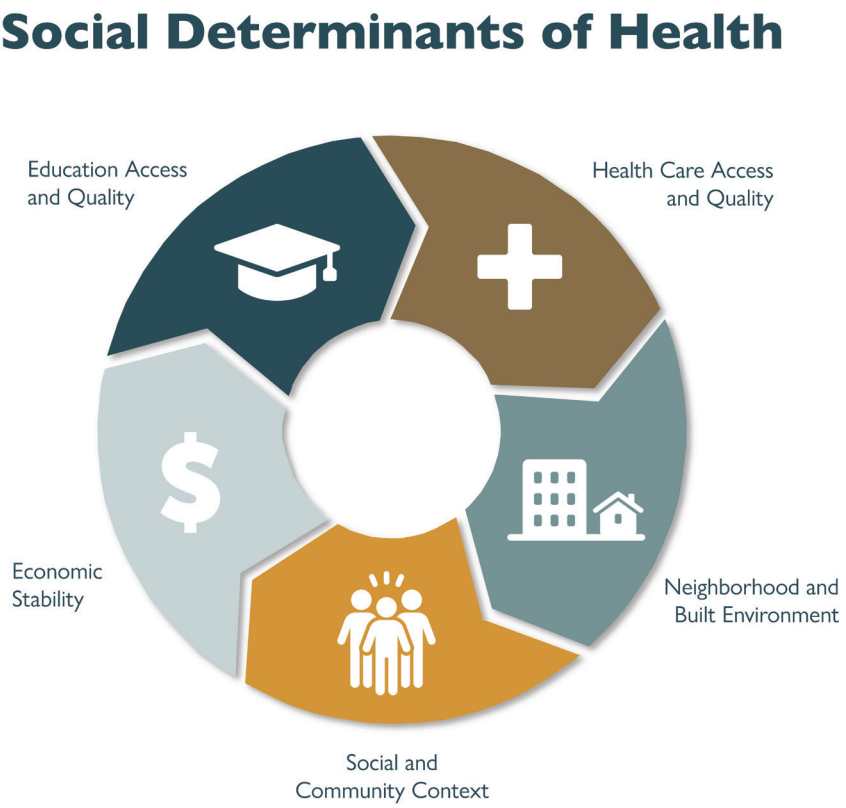
PROJECT IMAGES: DEVELOPMENT CODE GRAPHIC

The Development Code uses clear waterway setbacks to protect sensitive natural resources, reduce flood risk, and guide responsible development.



PROJECT IMAGES: CHAAP

The Community Health Assessment and Action Plan uses the social determinants of health framework to identify targeted strategies that address root causes of health issues and support long-term community well-being.



PROJECT IMAGES: FISCAL IMPACT MODEL

The Fiscal Impact Model helps Hayden compare development revenues, infrastructure costs, and return on investment for future growth decisions.

Fiscal Analysis Calculator

PROJECT INPUTS	
Estimated New Commercial Actual Value -	$0
Estimated New Residential Actual Value -	$5,000,000
Estimated New Commercial Assessed Value -	$0
Estimated New Residential Assessed Value -	$335,000
Total Assessed Value -	$335,000
Total Tax Rate -	40.556
M&O Tax Rate -	25.067
I&S Tax Rate -	15.489
Expected Taxable Sales Revenues -	$0
Sales Tax Rate -	0.05
Expected Online Sales Tax and Franchise Fees -	$0
Annual Utility Transfer -	$0
Site Developed Acres -	0.00
Site Undeveloped Acres -	0.00
Site Exempt Acres -	0.00
Proposed Developed Acres -	1.00
Proposed Undeveloped Acres -	0.00
Proposed Exempt Acres -	0.00
Lane Width -	12
Pavement Width -	24
Pavement Length (feet) -	1500
Pavement Length (miles) -	0.00
Cost Per Lane Mile -	$1,300,000
Lump Sum Estimated Total Value of New Roads -	
Road Shelf Life -	40
Utility Length (feet) -	0
Utility Length (miles) -	0.50
Cost Per Utility Mile -	$500,000
Lump Sum Estimated Total Value of New Utilities -	
Utilty Shelf Life -	40

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Road Details

Road Lump Sum

Utility Details

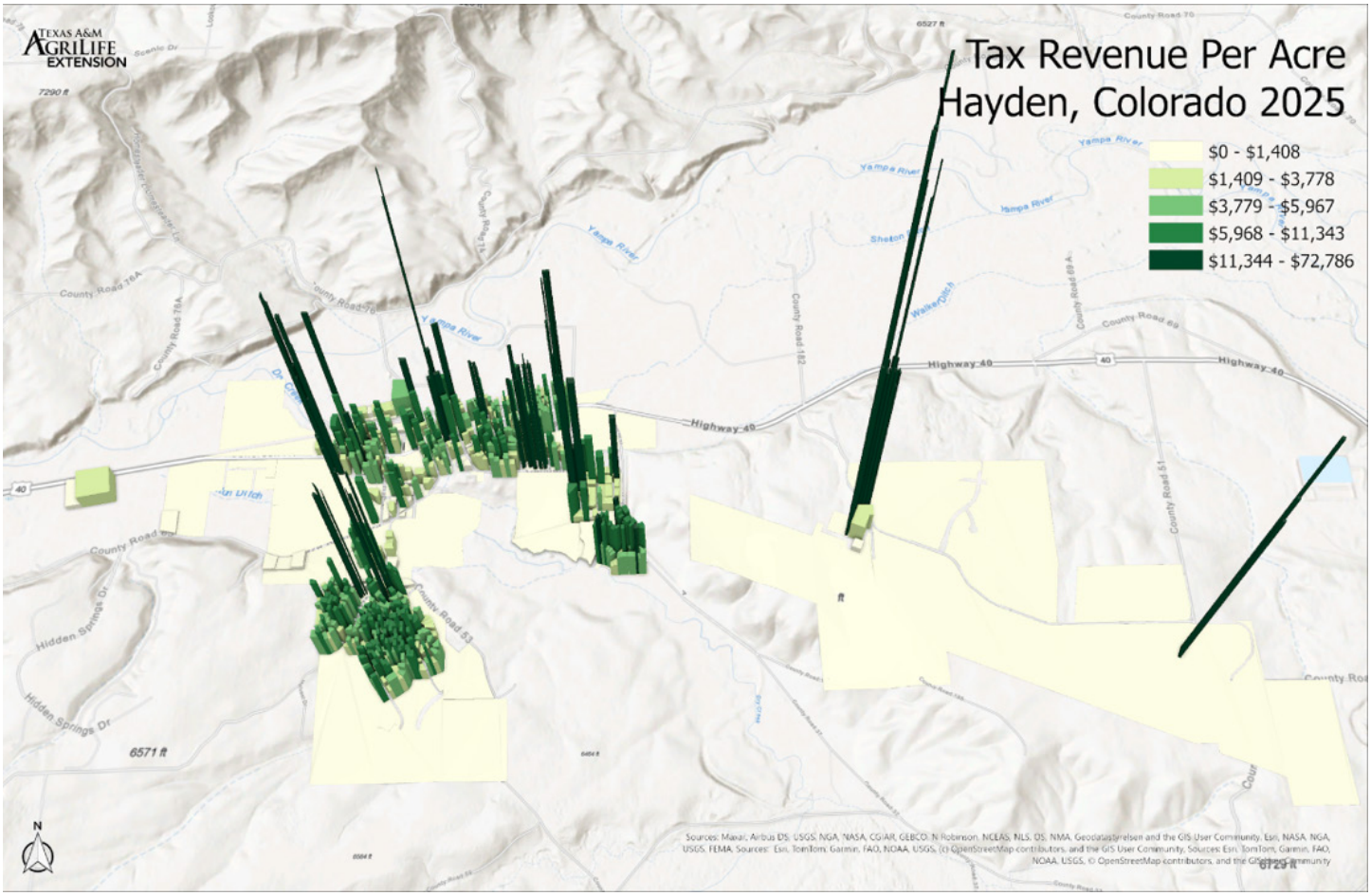
Utility Lump Sum

** To Calculate the "Total Estimated Public Road Replacement Cost use either the "Redevelopment" fields or the "Greenfield" field. Do not use both.*

ANNUAL OUTPUTS	
Revenues	
Exprected Year 1 Property Tax Revenue to City -	$13,586
M&O Revenue -	$8,397
I&S Revenue -	$5,189
Expected Annual Sales Tax Revenue to City -	$0
Exprected Online Sales Tax and Franchise Fee Revenues -	$0
Annual Utility Transfer -	$0
Year 1 Total Revenue to City	**$13,586**
Costs	
Total Estimated Public Road Replacement Cost -	$738,636
Estimated Year 1 Public Road Cost -	$18,466
Total Estimated Public Utility Replacement Cost -	$250,000
Estimated year 1 Public Utility Cost -	$6,250
Total Proportionate Cost -	$1,483
Year 1 Total Costs to City	**$26,199**
Net Revenue	
Annual Projected Net Revenue	**$12,103**
Annual Projected Net Revenue With Road Costs	**($12,613)**
ROI	**$8.16**
ROI with Road Costs	**($0.48)**

PROJECT IMAGES: FISCAL IMPACT MODEL

The Fiscal Impact Model shows higher tax revenue per acre concentrated on smaller parcels near commercial areas, major roads, and the airport.



SUPPLEMENTAL MATERIALS: LINKS TO DOCUMENTS

ENVIRONMENTAL RESILIENCY REVIEW

The final draft of the Environmental Resiliency Review, which was completed in February 2026, can be found on the project website.

Link: https://www.haydencolorado.com/175/Hayden-Resiliency-Project

DEVELOPMENT CODE

As of the time of award submission, a public review draft of the Development Code is available. While minor refinements may occur before adoption, the draft substantially reflects the version expected to move forward for final consideration.

Link: https://www.haydencolorado.com/DocumentCenter/View/531/Hayden-DC-AdoptionDraft_Public_Clean

COMMUNITY HEALTH ASSESSMENT AND ACTION PLAN

As of the time of award submission, a public review draft of the Community Health Assessment and Action Plan is expected to be posted by June 2026 and will be available for award committee review on the project website.

Link: https://www.haydencolorado.com/175/Hayden-Resiliency-Project

IN-TOWN UTILITIES FUND CALCULATOR

IN TOWN No. of Units	**50**
Assumed Annual Gallons Per Unit	**150000**
Usage Biling	
Code / Description	107 - Water Use - Bulk Water Station
Level of Use	Per Gallon & Tech Fee
Rate	$0.02727
Fees	
Water Base Fee	208 - Water Base - 2" Meter (8 SFEs)
	$345.70
Sewer Use Fee	310 - Sewer Use Unestablished - 1" Meter
	$20.98
Sewer Base Fee	404 - Sewer Base 2" Meter (8 SFEs)
	$160.97
Trash Fee	501 - Residential Trash Service
	$42.27
Senior & Disability Assumption %	10%
Senior & Disability Assumption #	5
Senior & Disability Discount $	$21,677.40
Extra Trash Bin Assumption %	10%
Extra Trash Bin Assumption #	5
Extra Trash Bin Amount $	$138.80
Penalty Assumption %	5%
Penalty Assumption #	3
Penalty Amount $	?
Disconnect/Reconnect Assumption %	10%
Disconnect/Reconnect Assumption #	5
Disconnect/Reconnect Amount $	$300.00
Total Revenue	**$525,238**

OUT OF TOWN UTILITIES FUND CALCULATOR

OUT of TOWN No. of Units	**50**
Assumed Annual Gallons Per Unit	**150000**
Usage Biling	
Code / Description	103 - Water Use - Out of Town
Level of Use	12,001 - 20,000 Gallons
Rate	$0.01257
Fees	
Water Base Fee	204 - Water Base - Out of Town
	$57.62
Sewer Use Fee	308 - Sewer Use Unestablished - 3/4" & 5/8" Out of Town
	$32.43
Sewer Base Fee	407 - Sewer Base - Out of Town
	$26.83
Senior & Disability Assumption %	10%
Senior & Disability Assumption #	5
Senior & Disability Discount $	$6,576
Extra Trash Bin Assumption %	10%
Extra Trash Bin Assumption #	5
Extra Trash Bin Amount $	$0.00
Penalty Assumption %	10%
Penalty Assumption #	5
Penalty Amount $	?
Disconnect/Reconnect Assumption %	10%
Disconnect/Reconnect Assumption #	5
Disconnect/Reconnect Amount $	$0.00
Total Revenue	**$157,827**

SUPPLEMENTAL MATERIALS: FISCAL IMPACT CALCULATOR

PROJECT INPUTS	
Estimated New Commercial Actual Value -	$0
Estimated New Residential Actual Value -	$5,000,000
Estimated New Commercial Assessed Value -	$0
Estimated New Residential Assessed Value -	$335,000
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Site Undeveloped Acres -	0.00
Site Exempt Acres -	0.00
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Road Shelf Life -	40
Utility Length (feet) -	0
Utility Length (miles) -	0.50
Cost Per Utility Mile -	$500,000
Lump Sum Estimated Total Value of New Utilities -	
Utilty Shelf Life -	40

Only Insert One Value
Leave one blank

Road Details

Road Lump Sum

Utility Details

Utility Lump Sum

** To Calculate the "Total Estimated Public Road Replacement Cost use either the "Redevelopment" fields or the "Greenfield" field. Do not use both.*

HAYDEN
Resiliency Project

Project Overview

Background

The Town of Hayden has launched the Resiliency Project, an interlinked and interdisciplinary planning effort. We are seeking the community's feedback on two parts: 1) the **Community Health Assessment and Action Plan** and 2) the **Development Code**.

1.) Town of Hayden is developing its first-ever Community Health Assessment and Action Plan (CHAAP). The CHAAP will outline actionable strategies, collaboration opportunities, and a long-term vision for health in Hayden.

2.) The Town is also updating its Development Code (Title 10 of the Municipal Code), which regulates how property can be used and subdivided in Hayden. Where applicable, recommendations from the CHAAP will be used to inform updates to the Development Code.

Please answer the following questions to help us shape the Resiliency Project. All of the questions are optional. You are welcome to skip any of the questions and respond just to those for which you have thoughts or opinions.

Questions for Discussion

Community Health Assessment and Action Plan: Community Strengths

1. What do you value most about living in Hayden?
   - ☐ Safe neighborhoods
   - ☐ Friendly people
   - ☐ Access to schools/education
   - ☐ Parks and recreation
   - ☐ Local businesses
   - ☐ Other (please specify):

2. Where do people in your community gather? Select all that apply.
   - ☐ Community centers
   - ☐ Churches/faith-based organizations
   - ☐ Schools
   - ☐ Parks/playgrounds
   - ☐ Libraries
   - ☐ Local events/festivals
   - ☐ Other (please specify):

3. How often do you leave Hayden for physical activity or recreation, such as hiking or trails?

SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE CONT.

- ☐ Every day
- ☐ A few times a week
- ☐ About once a week
- ☐ A few times a month
- ☐ Once a month
- ☐ Less than once a month

4. How often do you leave Hayden for healthcare appointments?
   - ☐ Every day
   - ☐ A few times a week
   - ☐ About once a week
   - ☐ A few times a month
   - ☐ Once a month
   - ☐ Less than once a month
5. How often do you leave Hayden for mental health appointments?
   - ☐ Every day
   - ☐ A few times a week
   - ☐ About once a week
   - ☐ A few times a month
   - ☐ Once a month
   - ☐ Less than once a month
6. Do you have any comments you'd like to share about your answers above?

Community Health Assessment and Action Plan: Needs and Barriers

7. Which community resources are most needed in your area? Select all that apply.
   - ☐ Affordable housing
   - ☐ Health care services
   - ☐ Transportation options
   - ☐ Childcare or early education
   - ☐Mental health services
   - ☐ Job training/employment support
   - ☐ Grocery stores/healthy food
   - ☐ Safe places for recreation
   - ☐ Other (please specify):

8. What barriers prevent people in your community from using existing resources? Select all that apply.

SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE

- ☐ Lack of transportation
- ☐ Childcare
- ☐ Cost of services
- ☐ Limited awareness of available resources
- ☐ Limited hours of operation
- ☐ Language or cultural barriers
- ☐ Existing services don't meet needs
- ☐ None of the above
- ☐ Other (please specify):

9. If you could add one new resource, service, or gathering space to your community, what would it be?

Community Health Assessment and Action Plan: Overall Wellness

10. If overall health and wellness is a goal for you, what's holding you back from maintaining a health routine? Select all that apply.
    - ☐ I don't have enough motivation
    - ☐ I feel too tired or low on energy
    - ☐ I'm dealing with a health issue or a chronic condition that makes it difficult
    - ☐ I don't have enough support from family or friends to maintain a healthy lifestyle
    - ☐ My work or home environment does not support healthy habits
    - ☐ I don't have enough time due to job or family commitments
    - ☐ I don't have childcare
    - ☐ Healthy food is too expensive
    - ☐ Participating in physical activities is too expensive
    - ☐ Weather makes it difficult to be active outdoors
    - ☐ There aren't enough places where I can be physically active
    - ☐ I don't have enough knowledge or information about healthy lifestyle choices
    - ☐ I am satisfied with my healthy lifestyle choices
    - ☐ Other (please specify below):

11. What is your preferred way of learning about ways to improve your health?

SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE CONT.

- ☐ Friends
- ☐ Family
- ☐ Coworkers
- ☐ Other members of my community
- ☐ Healthcare providers (such as a doctor or nurse)
- ☐ Online research
- ☐ Social media
- ☐ Books
- ☐ In person workshops or classes
- ☐ Other (please specify below):

12. Have you participated in a virtual appointment or telehealth with a healthcare provider?
    - ☐ Yes
    - ☐ No
    - ☐ I'm not sure
13. Please share your barriers to accessing telehealth.

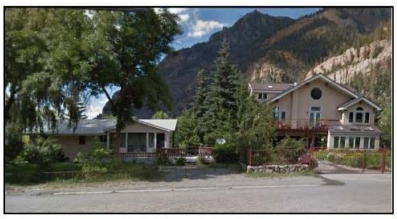
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SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE CONT.

Development Code: Building Design Standards

All zone districts in Hayden (excluding the O-Open and MHR- Mobile Home Residential districts) allow for a maximum building height of 3-1/2 stories or 35 feet. The buildings pictured below were built within a 35 foot maximum height limitation.





14. Which features make a single-family dwelling feel like it "fits in" with its surroundings? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

15. Which features could be different to improve compatibility? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

SURVEY CONTINUES ON NEXT PAGE

SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE CONT.



16. Which features make a townhouse dwelling feel like it "fits in" with its surroundings? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

17. Which features could be different to improve compatibility? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

SURVEY CONTINUES ON NEXT PAGE

SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE CONT.



18. Which features make a multi-family dwelling feel like it "fits in" with its surroundings? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

19. Which features could be different to improve compatibility? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

SURVEY CONTINUES ON NEXT PAGE

SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE CONT.





20. Which features make a nonresidential building feel like it "fits in" with its surroundings? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

21. Which features could be different to improve compatibility? Select all that apply.
    - ☐ Roof shape
    - ☐ Building placement on the lot
    - ☐ The amount of open space (including landscaping) provided on a lot
    - ☐ Variation in building height (such as when one portion of the building is shorter than another portion)
    - ☐ Variation in wall projection (such as when one portion of the building "sticks out" further than another portion)
    - ☐ Incorporation of exterior features (such as a balcony or porch)
    - ☐ Other (please specify below):

SURVEY CONTINUES ON NEXT PAGE

SUPPLEMENTAL MATERIALS: HARVEST FESTIVAL QUESTIONNAIRE

Development Code: Landscaping Standards

The images below provide examples of water-efficient landscape design.







22. Which type of incentive would be most effective at encouraging Hayden residents to change their water use/irrigation practices? Select all that apply.
    - ☐ Financial incentives (rebates for turf removal or efficient irrigation systems)
    - ☐ Practical incentives (free or low-cost native or drought tolerant plants, demonstration gardens)
    - ☐ Communitywide incentives (expanded or improved public green spaces)
    - ☐ Other (please specify below):

23. What are the main barriers that prevent Hayden residents from installing a water-efficient or xeriscaped yard? Select all that apply.
    - ☐ I prefer the look/feel of traditional turf grass
    - ☐ Concern about property value or resale
    - ☐ Upfront cost of converting my yard
    - ☐ Lack of knowledge about design or plant choices
    - ☐ Lack of time or ability to maintain a new type of landscaping
    - ☐ Homeowners Association requirements or neighborhood expectations
    - ☐ Not sure where to buy plants or materials
    - ☐ Other (please specify below):

Final Thoughts

24. Do you have any other comments, questions, or concerns the team should know about as they draft the updated Development Code and Community Health Assessment and Action Plan?

Thank you for participating in this survey! To learn more about the Development Code Update, the Community Health Assessment and Action Plan, and the larger Hayden Resiliency Project, visit the project website: https://haydencolorado.com/hayden-resiliency-project/.

HAYDEN + Resiliency Project

Hayden RESILIENCY PROJECT



Strengthen

critical infrastructure and environmental resilience

Modernize

policies, regulations, and financial tools to support sustainable growth and improve community health

Ensure

resiliency is incorporated into Hayden's decision-making and policy setting process

FIVE COMPONENTS

I.DEVELOPMENT CODE UPDATE

The Development Code will be updated to align with the Hayden Forward Master Plan and modern development needs. This update will improve zoning, make the Code easier to use, support affordable housing, address infrastructure and resiliency, and ensure compliance with current laws.

II.COMMUNITY HEALTH ASSESSMENT AND ACTION PLAN

The CHAAP will outline a community-focused plan to improve health and resilience in Hayden. Local health data will be collected and analyzed, policies reviewed, and stakeholders consulted to identify gaps and opportunities, building on county efforts.

III.PUBLIC WORKS STUDIES

These studies will strengthen Hayden's water and wastewater systems. An Infiltration and Inflow Study will identify leaks and inflow sources, while a Water Loss Study will measure and address losses to improve system efficiency. Infrastructure Growth Modeling will support cost-effective planning for future expansion, and the Water Rate Model will be updated to keep utilities financially stable, promote conservation, and define best practices.

IV.ENVIRONMENTAL RESILIENCY REVIEW

This review will identify current and future environmental risks such as flooding, wildfire, and severe weather, and assess how climate change could increase these hazards. For the Risk and Vulnerability Assessment, the team will analyze data, visit sites, and score facilities based on risk and adaptive capacity. Strategies will be developed to reduce risks through improvements, policy updates, and operational changes, prioritized for resilience, urgency, and feasibility. Findings and recommendations will guide Hayden's long-term environmental resilience.

V.FINANCIAL GROWTH IMPACT MODEL

This tool will be created to help understand the fiscal impact of current and future development. Key data will be organized to map each parcel's revenue and cost footprint, allowing evaluation of return on investment for various development types. An Excel-based financial calculator will support future planning. The final deliverables will include data, maps, infographics, a methodology report, and guidance to update the model as needed.



PARTNERS

CLARION

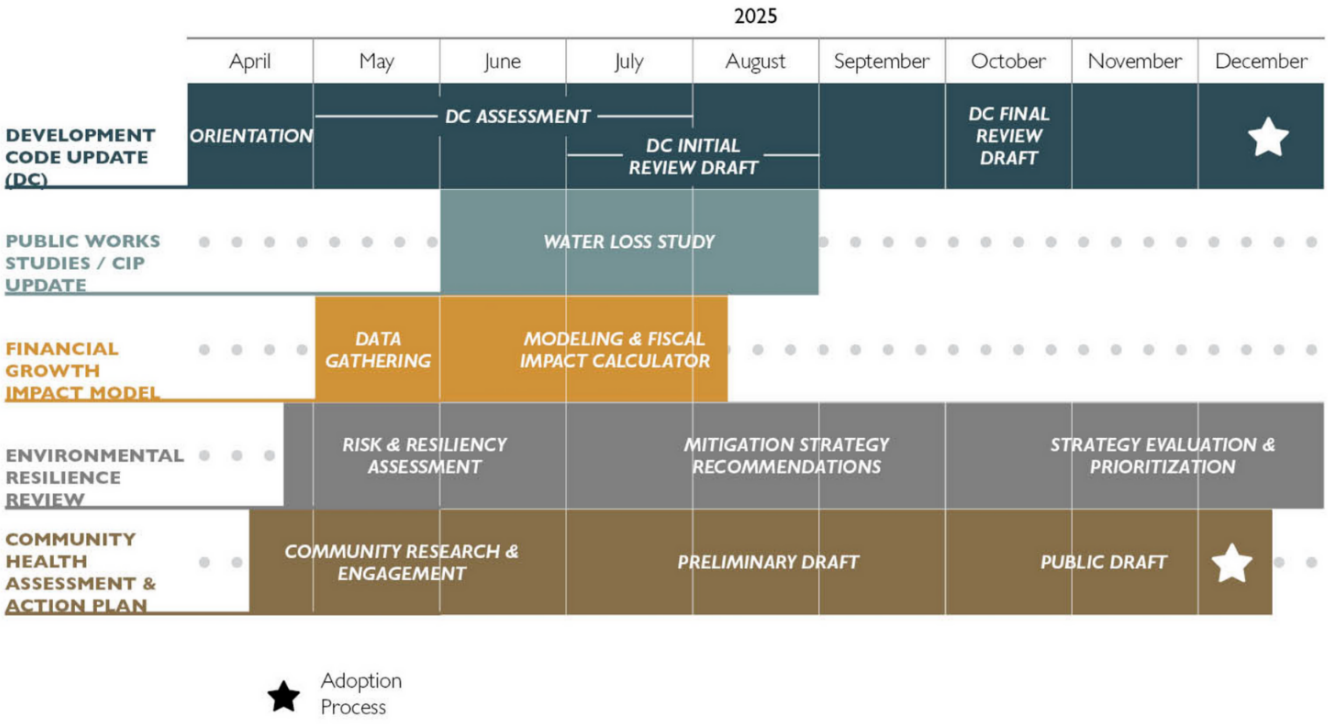
ZENOBIA CONSULTANTS

brendle GROUP

TEXAS A&M AGRILIFE EXTENSION

University of Colorado Boulder

PROJECT TIMELINE



OPPORTUNITIES TO PARTICIPATE

The Hayden Resiliency Project is a major undertaking that will require input from and collaboration among a wide range of community interests. The entire community is invited to participate.
Scan the QR code to check more Information about upcoming meetings and community events.