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COMMENTS FROM THE CHAIR

Welcome to our 19th Annual Federal Planning Workshop! While this event has gone by different titles over these past 19 years, the intent remains constant—to offer our FPD members the opportunity to share ongoing planning initiatives and provide a forum to inspire fresh ideas.

We thank our sponsors for their financial support, the staff at the Marriott Marquis for their logistical support, and the participants and presenters who have taken time to join us here in the heart of Downtown Atlanta. I would encourage you to make time to explore some of the interesting places and spaces that may be found in this historic city originally known as ‘Terminus.’

We look forward to seeing you at 0700 at the Georgia World Congress Center!

H. Rick D’Arienzo, AICP, RLA
Chair, Federal Planning Division
American Planning Association

COMMENTS FROM THE FORUM PLANNING COMMITTEE CHAIR

On behalf of the FPD 2014 Conference Planning Committee, I would like to welcome you to the 2014 Federal Planning Division Forum. Working through numerous obstacles that have arisen in the last two years, the Committee has reinvented our annual event in a way that sustains our mission while recognizing severely constrained funding and limited opportunities for public sector participation. I would like to recognize the members of our Committee who have worked diligently to find creative approaches, meeting the challenges of this new environment.

- Sponsorships: Richard Dorrier, AICP, LEED AP
- Catering & Hotel Liaison: Jolie Lucas, CFM, AICP, LEED AP
- Program & Content: Steve Lettau, RLA, GISP
- Education & Awards Liaison: Marion Cook, AICP
- Publicity: Britta Ayers, AICP, PMP
- At-large Volunteer: Maria Lane

As a Division, we need to recognize also that it is a changing world, and that subsequent programs will continue to evolve. We invite you to join in the journey of finding new and better ways to serve our members.

Gary Anderson, PhD, AIA, FAICP
Vice Chair, Federal Planning Division (2012-2014)
Chair, 2014 Forum Planning Committee
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<tr>
<td>SATURDAY, APRIL 26, 2014</td>
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<tr>
<td>0700 – 0730</td>
<td>Forum Sign-In</td>
<td>GWWC, A402/403</td>
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<td>0730 – 0800</td>
<td>Plenary</td>
<td>GWWC, A402/403</td>
<td>Katie Sobush</td>
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<td>Community Planner, CDC</td>
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<tr>
<td>0800 – 0830</td>
<td>Implementing the Installation Master Planning UFC: A How-to for Practioners</td>
<td>GWWC, A402/403</td>
<td>Jerry Zekert, USACE</td>
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<td>Joe Hart, AFCEC</td>
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<td>Mark Gillem, The Urban Collaborative</td>
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<tr>
<td>0830 – 0900</td>
<td>The Studio/Charrette Process: How to Eliminate Rework (and the New UFC)</td>
<td>GWWC, A402/403</td>
<td>Rudy Bauer, HDR</td>
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<tr>
<td>0900 – 0930</td>
<td>Applying Master Planning UFC 2-100-01: A Look at Fort Belvoir’s Installation Planning Standards</td>
<td>GWWC, A402/403</td>
<td>Patricia Komara, Atkins</td>
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<td>0930 – 1000</td>
<td>Break / Networking</td>
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<td>1000 – 1100</td>
<td>Building Partnerships for the Future - Lessons Learned from Two Joint Land Use Studies</td>
<td>GWWC, A402/403</td>
<td>Richard Dorrier, AECOM</td>
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<td>1100 – 1130</td>
<td>Arlington National Cemetery Master Plan - Bringing Agencies Together to Enhance Mission Achievement</td>
<td>GWWC, A402/403</td>
<td>Brian Pieplow, HNTB</td>
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<td>1130 – 1200</td>
<td>AF Encroachment Management, Master Planning (IDPs), Integration to Achieve Compatibility and Save Resources</td>
<td>GWWC, A402/403</td>
<td>Joe Hart, AFCEC</td>
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<tr>
<td>1300 – 1330</td>
<td>Using Federal EECBG Funding to Plan Sustainable Communities: A Case Study of Corpus Christi, TX</td>
<td>GWWC, A402/403</td>
<td>James Moore, HDR</td>
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<td>1330 – 1400</td>
<td>Creating and Implementing an Installation Development Plan for the Air Force</td>
<td>GWWC, A402/403</td>
<td>Heather Mendenhall, HDR</td>
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<tr>
<td>1400 – 1430</td>
<td>Sheppard Air Force Base 2030 Strategic Development Plan - Innovation in Planning</td>
<td>GWWC, A402/403</td>
<td>Komal Dewan, AECOM</td>
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<td>1430 – 1500</td>
<td>The Final Phase of Joint Base San Antonio Installation Master Plan: Implementing Through a Web-Enabled Plan</td>
<td>GWWC, A402/403</td>
<td>Komal Dewan, AECOM</td>
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<td>1500 – 1530</td>
<td>Break / Networking</td>
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<td>1530 – 1600</td>
<td>3D Visualization in Federal Planning - The Programs We Use, When to Use Them and How They Work</td>
<td>GWWC, A402/403</td>
<td>David Leonard, KTU+A</td>
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<td>1600 – 1630</td>
<td>Innovative Master Planning for an Advantgarde Generation - the Millenials</td>
<td>GWWC, A402/403</td>
<td>Maria Lane, AECOM</td>
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<tr>
<td>1630 – 1700</td>
<td>The Path to the College of Fellows</td>
<td>GWWC, A402/403</td>
<td>Roger Blevins, FAICP</td>
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Note: GWWC = Georgia World Congress Center
**Forum Schedule**

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<td>Planning Law</td>
<td>GWWC, A404/405</td>
<td>Andrea Kuhn, FAICP, HQ USACE</td>
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<td>Planning Ethics</td>
<td>GWWC, A404/405</td>
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<td>1130 – 1200</td>
<td>Managing Acoustic Conditions and Night Sky Resources: A Cal for Interagency Coordination and Landscape Scale Conservation</td>
<td>GWWC, A404/405</td>
<td>Frank Turnia, NPS</td>
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<td>1300 – 1400</td>
<td>New Techniques in Visual Simulation and Communication Applied to Planning</td>
<td>GWWC, A404/405</td>
<td>Joel Putterman, Jacobs (Panel Discussion)</td>
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<tr>
<td>1400 – 1430</td>
<td>The Next Generation of Planning: Transforming a Federal Precinct into an Ecodistrict in Washington, DC</td>
<td>GWWC, A404/405</td>
<td>Elizabeth Miller, NCPC</td>
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<td>1430 – 1500</td>
<td>The Mississippi National River and Recreation Area’s Alternative Transportation System and On-Line Alternative Transportation System Mapping Tool</td>
<td>GWWC, A404/405</td>
<td>Susan Overson</td>
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<td>Eric Plosky</td>
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<td>1500 – 1530</td>
<td>Break / Networking</td>
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<td>1530 – 1615</td>
<td>Healthy by Design: CDC’s Healthy Community Design Initiative’s Applicability for Federal Campus/Installation Planning</td>
<td>GWWC, A404/405</td>
<td>Dr. Charles Green</td>
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<td>Hollie Schmidt</td>
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<td>George Chandler</td>
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<td>(Panel Discussion)</td>
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<td>1615 – 1700</td>
<td>Planning Challenges and Opportunities Transforming Kennedy Space Center to a Multi-User Spaceport</td>
<td>GWWC, A404/405</td>
<td>Joel Putterman, Jacobs (Panel Discussion)</td>
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*A SPECIAL THANK YOU TO MR. JOE HART AND MR. JOEL PUTTERMAN FOR FACILITATING THE PANEL DISCUSSIONS.*

**APA Events**

**FPD Awards Dinner** – Saturday, April 26 at 1800. The dinner and 2013 Planning Awards presentation will be held at the Marriott Marquis, Room A601.

**Annual Business Meeting** – Sunday, April 27 at 0700. The FPD business meeting will be held at the Marriott Marquis, Room L505. This gathering will provide an opportunity to voice suggestions and concerns regarding the future of our Division.

**Private Practice Division (PPD) and FPD Joint Reception** – Sunday, April 27 at 1830 at the Alma Cocina. Join us at this networking event and meet planners from the private practice. Alma Cocina is located at 191 Peachtree Street NE, Atlanta, GA 30303.

**Fellow Induction Ceremony** – Sunday, 27 April at 1630 in the Marriott Marquis Ballroom A & B (Atrium Level). Join us as 40 of our distinguished AICP members are inducted into the AICP College of Fellows during the 2014 National Planning Conference.
Congratulations to our FPD members, Andrea Kuhn, AICP, and Joel Putterman, AICP for their election to the AICP College of Fellows. Andrea and Joel, along with the rest of the class of 2014, will be inducted on Sunday, 27 April during the FAICP Induction Ceremony.

**Andrea Wohlfeld Kuhn, AICP, LEED Green Associate**
Ms. Kuhn has made significant contributions to the planning profession. Currently a Senior Planner with the U.S. Army Corps of Engineers, she was elected Chair of the Federal Planning Division in 2003. She creates sustainably planned Department of Defense (DoD) installations by leading teams, studies, and land-use analyses worldwide by integrating sustainable planning into federal business practices. Employing a dynamic teaching style, she has educated a diverse audience in planning, from entry-level civilians to high ranking military officers, most recently through the award-winning DOD Master Planning Institute. In her previous federal positions, she led federal interagency executive working groups at GSA on key real property and planning issues, and published studies on security, succession planning, and best practices in real property management. She exchanged best practices in planning and land use management internationally during her GSA Advanced Leadership Development assignment at Deutsche Post DHL’s corporate real estate headquarters in Bonn, Germany. Ms. Kuhn started her federal career as a Presidential Management Intern for the Navy, where she analyzed the demographic, economic, and environmental planning impacts of Navy actions. She not only created new assessment methodologies, but also mitigated adverse impacts by establishing partnerships with federal, state and local entities to address significant issues. During the start of her career as a Community Planner with Fairfax County, Virginia, she served as an advocate for low- and moderate-income residents to ensure local neighborhood improvements under the Community Development Block Grant Program. She holds a Master of Public Administration with a concentration in Urban Planning from George Washington University and a Bachelor of Arts in Sociology from the University of Virginia.

**Joel Putterman, AICP**
Mr. Putterman has directed award-winning planning projects globally for federal, state, municipal, institutional and corporate clients. His thirty-nine years of practice spans a broad spectrum of experience providing planning services to research entities, universities and federal, state, and local agencies. He applies innovative approaches to achieve economic and environmental sustainability in the preparation of comprehensive master plans for federal campuses and facilities, Department of Defense installations, and research, industrial and manufacturing complexes. Leveraging focused experience in the preparation of facility development and master plans, Mr. Putterman applies indigenous and innovative approaches in his direction of implementation strategies and the development of site, building and landscape design guidelines to facilitate future development goals and objectives. In addition to his leadership contributions to Jacobs Global Buildings, Advance Planning Group and its Urban Design + Planning practice, Mr. Putterman is always seeking innovative ways to integrate technology to facilitate enhanced delivery of planning + design services in support of informed client decision-making.

Mr. Putterman’s development and application of planning methodologies, combined with his creative integration of public/private sector planning approaches, have promoted innovative, economically and environmentally sustainable plans for the Air Force, Kennedy Space Center, Fort Bliss Transformation Program, and Centers for Disease Control and Prevention campuses nationwide. He combines integrated interdisciplinary planning approaches and visually effective communication of complex planning information to ensure the highest and best use of federal land and facilities. His astute pro bono community advocacy and planning development advisory services helped formulate a walkable, town-center, transit station oriented vision plan for Brookhaven, Georgia. Mr. Putterman’s contributions to the planning profession are evident in his practice and leadership, successfully leveraging planning as a foundation to multi-disciplinary programs promoting awareness and elevation of the planning profession.

As stated by APA, Fellows of AICP are honored in recognition of the achievements of the planner as an individual, elevating the Fellow before the public and the profession as a model planner who has made significant contributions to planning and society. Fellowship is granted to planners who have been members of AICP and have achieved excellence in professional practice, teaching and mentoring, research, public and community service, and leadership. Those chosen become members of the College of Fellows.
Judging Panel: Michael Dobbins, Ellen Heath, Joel Putterman

Michael Dobbins is Professor of the Practice at Georgia Tech’s School of City and Regional Planning. Ellen Heath is a principal at AECOM. Joel Putterman is a principal at Jacobs. It should be noted that Heath and Putterman recused themselves from participation in deliberations where their firms had entries.

Category 1: Outstanding Federal Planning Program

Winner: Naval History and Heritage Command Museum Functional Plan
Location: Various locations across the USA
Sponsor: Naval Facilities Engineering Command, Atlantic
Contractor: AECOM

Remarks: The Navy’s history and its artifacts are scattered all over the country, in various states of repair, public access, and curatorial quality. This plan takes on those issues holistically and provides a useful assessment framework for moving forward comprehensively on an improvement program, albeit taking into account fiscal constraints. Its data, analysis and proposals are clearly articulated, and the result should be a long-term implementation program that will spotlight the Navy’s collections and interpretations for a much larger public.

Honorable Mention: DOL Project Definition and Validation Plan (PDVP)
Location: Various CONUS Locations
Sponsor: Directorate of Logistics
Contractor: HDR

Remarks: Covering a huge number of often complicated facilities in both the U.S. and around the world, this project puts in place a rational framework and program for coordinating and synthesizing logistical support from 73 locations. Its data and recommendations provide the basis for prioritizing work to remedy facilities’ deficiencies across this inventory, and implementation work is underway.

Category 2: Outstanding Federal Planning Project

Winner: Northeast Fisheries Science Center Facilities Strategic Plan
Location: Northeast U.S. (Orono, ME; Woods Hole, MA; Narragansett, RI; Milford Ct; Sandy Hook, NJ)
Sponsor: NOAA Fisheries
Contractor: MAKERS architecture and urban design, LLP

Remarks: This plan is an outstanding piece of work. It goes into great depth and detail about the problems faced by the various locations, yet uses innovative and effective graphics to break down the issues and choices that should be made to move the Service toward actionable results. Beyond its thorough technical value and interactive processes, its format and illustrations are models for translating complicated information into language that people across the spectrum of backgrounds should be able to grasp and communicate to arrive at good results down the road.
Category 2: Outstanding Federal Planning Project

Honorable Mention:  *Yokota Air Base Installation Development Plan*
Location:  Fussa, Japan / Yokota Air Base
Sponsor:  United States Air Force Base / Pacific Air Forces (PACF)
Contractor:  Jacobs

Remarks:  This project tested out the issues and the merits of the relatively new Installation Development Plan vision, goals, criteria and processes. In so doing it created a model document for guiding the future for this joint U.S. – Japanese base as well as other USAF bases. Dealing with the fine grain issues facing that future and putting them into a comprehensive framework, it provides a detailed implementation matrix that will guide decision-making for years to come.

Category 3: Area Development Plan

Winner:  *RAF Lakenheath Airfield ADP*
Location:  RAF Lakenheath, UK
Sponsor:  United States Air Force
Contractor:  HB&A/Merrick

Remarks:  The ADP for Lakenheath Airfield proposes a particularly context sensitive approach for integrating the Royal Air Force’s base with the surrounding village setting. Its planning and urban design vocabulary should resonate well with its neighbors while at the same time improving the quality and connectivity of its own facilities.

Honorable Mention:  *Area Development Plan for Guam, Saipan, and American Samoa*
Location:  Guam, Saipan, and American Samoa
Sponsor:  9th Mission Support Command, USACE Huntsville
Contractor:  HDR

Remarks:  The ADP for Guam, Saipan, and American Samoa spans very different locations and cultures. It employed inclusive visioning processes to set goals while at the same time introducing smart growth, form guidelines, and sustainability principles suitable for the three locations.

Category 4: Environmental Planning Excellence

Winner:  *Environmental Management System Planning and Implementation*
Location:  Marine Corps Base Camp Lejeune
Sponsor:  Marine Corps Installation East - Marine Corps Base Camp Lejeune
Contractor:  Michael Baker International and Potomac-Hudson Engineering

Remarks:  Balancing the demands of an intensive military training facility with a remarkably diverse and fragile ecosystem raises obvious challenges. This plan and program combines the best of an inclusive stakeholder base for information sharing and negotiating among the values that have to be accommodated in an environmental management system. As environmental and sustainability goals continue to infuse federal military and non-military facilities this study should provide useful models.
Category 5: Outstanding Sustainable Planning, Design or Development Initiative

Winner:  SW Ecodistrict
Location:  Washington, D.C.
Sponsor:  National Capital Planning Commission
Contractor:  ZGF Architects, LLP
Remarks:  Carried out for the National Capitol Planning Commission (NCPC), in Washington, this project lays out in simple, easily understandable yet technically solid and comprehensive ways parameters for “greening” southwest D.C. The work succeeds in both visualizing measures and challenging its clients and the larger City around to bend processes to more aggressively adopt and implement sustainability strategies in this piece of the Capitol City’s territory, where NCPC has great influence.

Honorable Mention:  Naval Support Activity (NSA) Bethesda Sustainability Action Plan
Location:  Bethesda NSA - Montgomery County, MD
Sponsor:  NSA Bethesda – PWD
Contractor:  Michael Baker International
Remarks:  This Sustainable Action Plan is distinguished by its rigorous efforts to take the mantra of “comprehensive” to its full borders. It marks progress along the lines of inclusion of all interested parties, full physical analysis across all relevant disciplines, reasonable proposals, implementation strategies, and operation and maintenance projections. It should set the stage for the NSA to move the dial on its future towards a sustainable and probably replicable model for others of its installations.

Category 6: Outstanding Collaborative Planning Project or Program

Honorable Mention:  NAS Corpus Christi Joint Land Use Study (JLUS)
Location:  NAS Corpus Christi and Surrounding Jurisdictions, Texas
Sponsor:  NAS Corpus Christi and the City of Corpus Christi
Contractor:  Matrix Design Group, Inc.
Remarks:  The Navy’s influence and interactions with the City of Corpus Christi have major and lasting impacts on that city’s quest for realizing the full benefits of it natural setting. This Study offers the opportunity and the framework for taking that relationship into a true partnership where the values of mutual benefit can be realized. The collaboration between the Navy and the local jurisdictions sets the stage for continued work on setting a vision and agreeing on priorities to advance this underappreciated city for the future.
**FPD Executive Committee and Forum Planning Committee**

**Division Chair**  
H. Rick D’Arienzo, AICP, RLA  
President  
JG&A LLC

**Division Vice Chair (2012-2014)**  
Gary D. Anderson, PhD, AIA, FAICP, FSAME, LEED AP  
Planner - Multi-Service Markets  
MTS (for DoD Defense Health Agency)

**Division Vice Chair (2013-2015)**  
Richard Dorrier, AICP, LEED AP  
Vice President/Principal  
AECOM

**Secretary (Incoming Vice-Chair)**  
R. Brett James, MLA, AICP  
Team Lead, Asset Management Business Line  
Naval Facilities Engineering Command, Southeast

**Treasurer**  
Jennifer L. Howland, AICP  
Community Development Manager  
City of Grand Haven, MI

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**Membership Coordinator**  
Britta S. Ayers, AICP, PMP  
Sr. Business Development Representative  
Parsons

**Professional Development Officer**  
Marion Cook, AICP  
Base Community Planner  
Tyndall Air Force Base

**Immediate Past Chair**  
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Comprehensive Planning Division Chief  
Regional Planning Branch San Antonio  
Air Force Civil Engineer Center

**Incoming Division Chair**  
Aaron Briggs, AICP, LEED AP BD+C  
Planner, Principal  
HB&A

**Incoming Secretary**  
Steven L. Lettau, RLA, GISP  
Principal  
The Onyx Group

**Forum Planning Committee Volunteers**

**John D. Versluys**  
Planner  
Black & Veatch

**Jolie Lucas, CFM, AICP, LEED AP**  
Senior Military Planner  
AECOM

**Maria Lane**  
Senior Associate  
AECOM
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Gary Anderson Planning